## INTERNATIONAL COUNTRY EXPERIENCE FERNANDO FERNANDEZ

- 1. **UNITED STATES** Work experience started in 1974 until present; have work experience in multiple industry groups including oil & gas and energy. I have lived in several states as business needs required including multiple international assignments.
- 2. CANADA Work experience started in 1980; have conducted business activities including M&A Activities for electronic manufacturers, telecommunication companies, and oil & gas and energy.
- **3. MEXICO** Work experience started in 1982 until present; have developed manufacturing plants (semi-conductors, electronic assembly), maquiladora, and energy. I have also lived for several years in Guadalajara and Mexico City, D.F.
- **4. COSTA RICA** Work experience started in 1984 until present (supporting major EPCM contract with SORESCO); sales & distribution, energy.
- **5. GUATEMALA** Work experience started in 1993 until 2001; developed energy related businesses (power generation).
- **6. PANAMA** Work experience started in 1984 until present; have developed energy related businesses (power generation) and have conducted M&A activities.
- 7. VENEZUELA Work experience started in 1978 until present; have developed manufacturing and energy related (power distribution/gas processing facilities/gas distribution/etc.) businesses and have conducted M&A activities. I have also lived in Venezuela
- 8. COLOMBIA Work experience started in 1996 until present; have developed energy related business (power transmission/EPCM projects/gas distribution/gas pipelines). I have also lived in Santa Fé de Bogota, Colombia.
- **9. ECUADOR** Work experience started in 1996 until present; have conducted business activities for energy related business (EPCM projects/power distribution/power generation).
- **10. PERU** Work experience started in 1996 until present; have conducted business activities for energy related business (EPCM projects/power distribution/power generation) and have conducted M&A activities.
- 11. BRAZIL Work experience started in 1993 until present; have conducted business activities for energy related business (EPCM projects/power distribution/power generation) and have conducted M&A activities. I have also lived in Sao Paulo, Brazil.
- **12. CHILE -** Work experience started in 1993 until present; have conducted business activities for energy related business (EPCM projects/power distribution/power generation).
- **13. BOLIVIA -** Work experience started in 1996 until present; have conducted business activities for energy related business (EPCM projects/power distribution/power generation) and have also conducted M&A activities.
- **14. URUGUAY -** Work experience started in 2011; have conducted business activities for energy related business (EPCM projects).
- **15. ARGENTINA** Work experience started in 1993 until present; have conducted business activities for energy related business (EPCM projects/gas distribution/gas processing) and have conducted M&A activities. I have also lived in Buenos Aires, Argentina.
- **16. DOMINICAN REPUBLIC -** Work experience started in 1978 until present; have developed manufacturing plants (sub-assembly), and energy (power generation). I have also lived in Puerto Plata and Santo Domingo, R.D.
- **17. JAMAICA -** Work experience started in 1993; have conducted business activities for energy related business (gas distribution) and have conducted M&A activities.
- **18. PUERTO RICO -** Work experience started in 1974; have developed manufacturing plants (electronic assembly) and energy (gas distribution/gas processing/power generation/gas

## COUNTRY EXPERIENCE – FERNANDO FERNANDEZ

## (continuation)

- storage facilities) and have conducted M&A activities. I have also lived in San Juan, Puerto Rico.
- **19. TRINIDAD and TOBAGO -** Work experience started in 1996 until present in energy related businesses.
- 20. EUROPE, ASIA, and ASIA PACIFIC Work experience in multiple industry groups including oil & gas and energy in the following countries: United Kingdom, Spain, France, Italy, Holland, Singapore, Kuala Lumpur, Indonesia, Hong Kong, China, Australia, New Zealand. I have also lived in Spain and in the United Kingdom. I have also conducted M&A activities in most of these countries.